### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

## PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): February 28, 2024

LanzaTech Global, Inc. (Exact name of registrant as specified in its charter)

001-40282

Delaware (State or other jurisdiction of incorporation)

(Commission File Number)

92-2018969 (I.R.S. Employer Identification No.)

8045 Lamon Avenue, Suite 400 Skokie, Illinois

(Address of principal executive offices)

60077 (Zip Code)

(847) 324-2400 (Registrant's telephone number, including area code)

Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencements communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbols	Name of each exchange on which registered
Common Stock, par value \$0.0001 per share	LNZA	The Nasdaq Stock Market LLC
Redeemable Warrants, each whole warrant exercisable for one share of Common Stock at an exercise price of \$11.50	LNZAW	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

On February 28, 2024, LanzaTech Global, Inc. (Nasdaq: LNZA), issued a press release announcing its financial results for the fiscal year ended December 31, 2023

In connection with issuing the press release, LanzaTech Global, Inc. will host a conference call on Wednesday February 28, 2023 to discuss its financial results for its fiscal year ended December 31, 2023. In connection therewith, LanzaTech Global, Inc. is providing an earnings presentation to stockholders, analysts, and any other parties participating on the call. Copies of the Company's press release and earnings presentation are attached as Exhibits 99.1 and 99.2 to this Form 8-K and incorporated herein by reference.

The information in Item 2.02 of this Current Report on Form 8-K, including Exhibit 99.1 and Exhibit 99.2 furnished herewith, is being furnished and shall not be deemed "filed" for any purpose of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of such Section. The information in this Current Report on Form 8-K shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

#### Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of certain Officers; Compensatory Arrangement of Certain Officers.

#### Appointment of Aura Cuellar as President

On February 27, 2024, the Company appointed Aura Cuellar to serve as the Company's President, effective March 1, 2024. Ms. Cuellar has served as the Company's Executive Vice President of Growth and Strategic Projects since May 2023. Prior to joining LanzaTech, Ms. Cuellar served as Vice President of Energy Transition for Shell plc in the United States from July 2021 to April 2023. During her 24-year tenure at Shell, Ms. Cuellar held various senior executive global roles including Head of Projects and Turnarounds in The Netherlands from July 2016 to December 2019. Ms. Cuellar's compensation arrangement has not been modified in connection with her appointment as President at this time.

There are no arrangements or understandings between Ms. Cuellar and any other persons pursuant to which she was appointed as the President of the Company. There are no family relationships between Ms. Cuellar and the executive officers or directors of the Company, and no transactions involving the Company and Ms. Cuellar that would be required to be reported pursuant to Item 404(a) of Regulation S-K.

#### Departure of Carl Wolf as Chief Operating Officer

On February 27, 2024, the Company and Carl Wolf agreed that Mr. Wolf would step down from his position as Chief Operating Officer of the Company in April 2024. In connection with Mr. Wolf's departure from the Company, he will be entitled to severance pursuant to his Executive Employment Agreement as if he was terminated without cause.

#### Forward-looking Statements

This Current Report on Form 8-K includes forward-looking statements regarding, among other things, the plans, strategies and prospects, both business and financial, of LanzaTech. These statements are based on the beliefs and assumptions of LanzaTech's management. Although LanzaTech believes that its plans, intentions and expectations reflected in or suggested by these forward-looking statements are reasonable, LanzaTech cannot assure you that it will achieve or realize these plans, intentions or expectations. Forward-looking statements are inherently subject to risks, uncertainties and assumptions. Generally, statements that are not historical facts, including statements concerning possible or assumed future actions, business strategies, events or results of operations, are forward-looking statements. These statements may be preceded by, followed by or include the words "believes," "estimates," "expects," "projects," "forecasts," "may," "will," "should," "seeks," "plans," "scheduled," "anticipates," "intends" or similar expressions. The forward-looking statements are based on projections prepared by, and are the responsibility of, LanzaTech's management. These forward-looking statements are to of guture

performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside LanzaTech's control, that could cause actual results or outcomes to differ materially from those discussed in the forward-looking statements. LanzaTech may be adversely affected by other economic, business, or competitive factors, and other risks and uncertainties, including those described under the header "Risk Factors" in its Annual Report on Form 10-K for the year ended December 31, 2022 filed by LanzaTech with the SEC on or before February 29, 2024. New risk factors that may affect actual results or outcomes emerge from time to time and it is not possible to predict all such risk factors, nor can LanzaTech assess the impact of all such risk factors on its business, or the extent to which any factor or combination of factors may cause actual results to differ materially from those contained in any forward-looking statements. Forward-looking statements are not guarantees of performance. You should not put undue reliance on these statements, which speak only as of the date hereof. All forward-looking statements attributable to LanzaTech or persons acting on its behalf are expressly qualified in their entirety by the foregoing cautionary statements. LanzaTech undertakes no obligations to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

#### Item 9.01. Financial Statements and Exhibits.

#### (d) Exhibits

Exhibit Number	Description
99.1	Press Release dated February 28, 2024
99.2	LanzaTech Fiscal Year 2023 Earnings Presentation
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: February 28, 2024

#### LANZATECH GLOBAL, INC.

By:	/s/ Joseph Blasko
Name:	Joseph Blasko
Title:	General Counsel and Corporate Secretary

4

### LanzaTech Announces Fourth Quarter and Full Year 2023 Financial Results and Provides Full Year 2024 Financial Outlook

Total revenue of \$20.5 million for fourth quarter 2023, increase of 77% over fourth quarter 2022

Full year 2024 revenue anticipated to be between \$90 million and \$105 million with Adjusted EBITDA for the full year 2024 of between \$(65) million and \$(55) million

Cash, restricted cash, and investments of \$121.4 million at year-end 2023, with lower quarterly cash burn of \$15.4 million for fourth quarter 2023

CHICAGO, IL (February 28, 2024) – LanzaTech Global, Inc. (Nasdaq: LNZA) ("LanzaTech" or the "Company"), the carbon recycling company transforming waste carbon into sustainable raw materials, today reported its financial and operating results for the fourth quarter and full year 2023.

Fourth Quarter and Full Year 2023 Financial Results:

In the fourth quarter of 2023, revenue totaled \$20.5 million, reflecting an increase of 77% compared to \$11.6 million in the fourth quarter of 2022. Financial and operating results in the quarter reflect continued growth, primarily in our core Biorefining, carbon capture and utilization business which grew 103% yearon-year in the fourth quarter, fueled by ongoing and recently initiated engineering services work across several projects. Our CarbonSmart and JDA & Contract Research businesses grew 253% and 5% year-overyear, respectively during the fourth quarter. For the full year 2023, revenue totaled \$62.6 million, reflecting an increase of 68% compared to \$37.3 million for the prior year.

Cost of revenues in the fourth quarter totaled \$12.0 million, driving gross profit of \$8.5 million, which reflects a gross profit increase of 238% over the prior corresponding period. Gross margin improved to 41% during the fourth quarter, reflecting certain engineering services work completed during the quarter which benefited from extraordinary pricing terms. For full year 2023, cost of revenues totaled \$45.0 million, resulting in gross profit of \$17.7 million, an increase of 95% compared to \$9.1 million for the prior year, as a beneficial shift in revenue mix towards higher margin, engineering services and royalty revenues enabled revenue growth to meaningfully outpace the rate of growth in associated cost of revenues.

Operating expenses totaled \$27.1 million in the fourth quarter, up 24% year-on-year, but down 9% from the prior quarter, reflecting lower research and development and SG&A expenses during the quarter as well as greater billable utilization of the Company's teams. For the full year 2023, operating expenses totaled \$124.0 million, reflecting an increase of 47% compared to \$84.7 million for the prior year, driven largely by higher selling, general and administrative expenses associated with the Company's transition to a public company completed in February 2023 as well as higher research and development expenses.

Net loss totaled \$(18.7) million for the fourth quarter 2023, compared to a net loss of \$(21.4) million in the fourth quarter of 2022, bringing full year 2023 net loss to \$(134.1) million, compared to a full year 2022 net loss of \$(76.4) million. Adjusted EBITDA for the fourth quarter was \$(13.7) million, reflecting a sequential improvement of 28% compared to the third quarter of 2023, and driving full year 2023, Adjusted EBITDA of \$(80.1) million. The positive trend in Adjusted EBITDA over the course of 2023 is largely attributable to the robust top line growth, particularly in the Biorefining business, and continued operating expense control across the business.

### Management Commentary

"2023 was an important year for LanzaTech, and I am extremely proud of the many notable milestones and accomplishments achieved during the Company's inaugural year as a publicly traded company," said Jennifer Holmgren, Board Chair and Chief Executive Officer of LanzaTech. "However, our results for the fourth quarter and full year 2023 demonstrate we have a lot more work ahead of us. The organizational initiatives and corrective actions announced are focused on better enabling us to execute our primary strategic objectives including safety, commercial growth, and profitability. While I am disappointed in our financial performance in the fourth quarter, after three prior quarters of more significant growth, I have full confidence in our leadership team to execute our business plan and to continue our path toward profitability with a new sense of accountability from the top down."

### Organizational Streamlining Initiative

LanzaTech announced today a reorganization aimed at reducing operating expenses and driving accountability and company-wide efficiencies. As part of this effort, LanzaTech has made several organizational changes to its management team, which reduces the overall size of the go-forward executive team by 33%. The goal of this reorganization is to drive greater accountability, as well as operational transparency and efficiency, ultimately enhancing execution throughout the Company.

In addition to the reorganization of the management team, the Company also announced additional cost reductions. A key tenet of this plan is the streamlining of the Company's workforce through the elimination of a variety of roles based on reprioritization of work and poor performance. As such, the Company reduced its headcount by approximately 5%. The collective impact of the workforce reorganization and reductions includes an estimated \$5.3 million reduction in annualized operating expenses, and \$4.2 million in annualized cash savings. Additionally, the Company also announced an 80% reduction in the targeted size of the 2023 cash bonus payouts for the executive and management teams. Management is also implementing a plan to offset over \$10 million in additional cash burn annually and will continuously review the organization and its strategic growth initiatives to ensure the Company is balancing the need to drive sustainable, profitable growth and innovation.

### **Operational Highlights**

 3 New Commercial Scale Plants Started Up in 2023 – In 2023, together with its licensee partners, the Company started up three new commercial-scale plants, bringing the total number of operating commercial LanzaTech plants to six. The total installed nameplate production capacity across the operating fleet is approximately 310,000 tons per year of ethanol with the ability to abate more than 500,000 tons per year of carbon that would otherwise enter our atmosphere.

- World's First Ethanol-to-Sustainable Aviation Fuel Facility In January 2024, LanzaJet celebrated the opening of the world's first ethanol-to-sustainable aviation fuel facility at its 10 million gallon per year facility in Soperton, Georgia. The sustainable aviation fuel plant is expected to ramp up production over the first half of the year, having the ability to produce up to 90% sustainable aviation fuel and 10% renewable diesel. LanzaTech retains an approximate 25% ownership interest in LanzaJet and anticipates receiving additional shares pursuant to our existing agreements resulting in ownership of approximately 50%, barring further dilution, upon election by partners and co-investors to develop additional alcohol to sustainable aviation fuel plants.
- Research and Development Progress on New Bacterium Strains Work at the Suncor demonstration facility in Canada progressed and the Company demonstrated at scale the ability to produce a key new proprietary bacterium production strain capable of making Isopropyl Alcohol, or IPA. IPA commands a large market of approximately \$3 billion annually and can be utilized as a feedstock for the production of polypropylene, which has an annual market size of approximately \$123 billion. Additionally, strain engineering and fermentation optimization work on the direct microbial production of Monoethylene Glycol, or MEG, a chemical with an annual market size of approximately \$25 billion, and a key ingredient in PET fibers and bottles, continues with encouraging results.

### Balance Sheet and Liquidity

As of December 31, 2023, LanzaTech had \$121.4 million in total cash, restricted cash, and investments compared to \$136.9 million at the end of the third quarter 2023. Cash burn during the fourth quarter 2023 was \$(15.4) million, continuing the trend over 2023 of reducing quarterly cash burn. The Company expects to see ongoing improvements in cash burn quarter over quarter as the business continues to expand and cost control measures recently announced begin to drive material results.

### 2024 Financial and Operating Outlook

For the full year 2024, the Company expects total revenue to be between \$90 million and \$105 million and Adjusted EBITDA for the full year 2024 to be between \$(65) million and \$(55) million. The anticipated growth in our top-line revenue, compared to \$62.6 million of revenue reported for full year 2023, is projected to be driven by contributions from each of the business lines. Biorefining revenue growth is anticipated to be driven by ongoing and new engineering services revenue, while JDA & Contract Research revenue is expected to continue at a modest pace of growth in 2024. The CarbonSmart business is expected to deliver incremental growth in 2024.

Consistent with this guidance, the Company does not expect to achieve positive Adjusted EBITDA by the end of 2024. Importantly, the Company's project pipeline remains robust. The delay in timing to first achieve positive Adjusted EBITDA is driven by an elongation of the project development life cycle, commensurate with certain macroeconomic factors and lengthier decision-making processes being seen at some of the Company's prospective licensee customers. The Company will continue to assess its progress towards this important goal and provide updates to the market, as necessary.

### Conference Call Information

LanzaTech will host a conference call today, February 28, 2024, at 8:30 A.M. EDT to review the Company's financial results, discuss recent events and conduct a question-and-answer session. The conference call may be accessed via a live webcast on a listen-only basis at <u>https://ir.lanzatech.com/news-events/events-presentations</u>.

To participate in the live teleconference:

Domestic callers: 1-844-826-3035

International callers: 1-412-317-5195

Conference ID: 10185471

A replay will be available shortly after the call and can be accessed by dialing:

Domestic callers: 1-844-512-2921

International callers: 1-412-317-6671

Access ID: 10185471

The replay will be available until 11:59 PM EDT March 13, 2024. An archive of the webcast will be available shortly after the call on LanzaTech's website at <a href="https://ir.lanzatech.com/">https://ir.lanzatech.com/</a> for twelve months following the call.

About LanzaTech Global Inc.

LanzaTech Global, Inc. (NASDAQ: LNZA) is the carbon recycling company transforming waste carbon into sustainable raw materials for everyday products. Using its biorecycling technology, LanzaTech captures carbon generated by energy-intensive industries at the source, preventing it from being emitted into the air. LanzaTech then gives that captured carbon a new life as a clean replacement for virgin fossil carbon in everything from household cleaners and clothing fibers to packaging and fuels. By partnering with companies across the global supply chain like ArcelorMittal, Zara, H&M Move, Coty, and On, LanzaTech is paving the way for a circular carbon economy. For more information about LanzaTech, visit <a href="https://lanzatech.com">https://lanzatech.com</a>.

### Forward Looking Statements

This press release includes forward-looking statements regarding, among other things, the plans, strategies and prospects, both business and financial, of LanzaTech. These statements are based on the beliefs and assumptions of LanzaTech's management. Although LanzaTech believes that its plans, intentions and expectations reflected in or suggested by these forward-looking statements are reasonable, LanzaTech cannot assure you that it will achieve or realize these plans, intentions or expectations. Forward-looking statements are inherently subject to risks, uncertainties and assumptions. Generally, statements that are not historical facts, including statements concerning possible or assumed future actions, business strategies, events or results of operations, are forward-looking statements. These

statements may be preceded by, followed by or include the words "believes," "estimates," "expects," "projects," "forecasts," "may," "will," "should," "seeks," "plans," "scheduled," "anticipates," "intends" or similar expressions. The forward-looking statements are based on projections prepared by, and are the responsibility of, LanzaTech's management. These forward-looking statements are not guarantees of future performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside LanzaTech's control, that could cause actual results or outcomes to differ materially from those discussed in the forwardlooking statements. LanzaTech may be adversely affected by other economic, business, or competitive factors, and other risks and uncertainties, including those described under the header "Risk Factors" in its Annual Report on Form 10-K for the year ended December 31, 2022 filed by LanzaTech with the SEC, and in future SEC filings, including its Annual Report on Form 10-K for the year ended December 31, 2023 to be filed by LanzaTech with the SEC on or before February 29, 2024. New risk factors that may affect actual results or outcomes emerge from time to time and it is not possible to predict all such risk factors, nor can LanzaTech assess the impact of all such risk factors on its business, or the extent to which any factor or combination of factors may cause actual results to differ materially from those contained in any forward-looking statements. Forward-looking statements are not guarantees of performance. You should not put undue reliance on these statements, which speak only as of the date hereof. All forwardlooking statements attributable to LanzaTech or persons acting on its behalf are expressly gualified in their entirety by the foregoing cautionary statements. LanzaTech undertakes no obligations to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

### Non-GAAP Financial Measures

To supplement our financial statements presented in accordance with US GAAP and to provide investors with additional information regarding our financial results, we have presented adjusted EBITDA, a non-GAAP financial measure. Adjusted EBITDA is not based on any standardized methodology prescribed by US GAAP and is not necessarily comparable to similarly titled measures presented by other companies.

We define adjusted EBITDA as our net loss, excluding the impact of depreciation, interest income, net, stock-based compensation, change in fair value of warrant liabilities, change in fair value of SAFE liabilities, change in fair value of the FPA Put Option liability and Fixed Maturity Consideration, transaction costs on issuance of Forward Purchase Agreement, (loss) gain from equity method investees and other one-time costs related to the Business Combination and securities registration on Form S-4 and our registration statement on Form S-1. We monitor and have presented in this Annual Report adjusted EBITDA because it is a key measure used by our management and the Board to understand and evaluate our operating performance, to establish budgets, and to develop operational goals for managing our business. We believe adjusted EBITDA helps identify underlying trends in our business that could otherwise be masked by the effect of certain expenses that we include in net loss. Accordingly, we believe adjusted EBITDA provides useful information to investors, analysts, and others in understanding and evaluating our operating results and enhancing the overall understanding of our past performance and future prospects.

Adjusted EBITDA is not prepared in accordance with US GAAP and should not be considered in isolation of, or as an alternative to, measures prepared in accordance with US GAAP. There are a number of

limitations related to the use of adjusted EBITDA rather than net loss, which is the most directly comparable financial measure calculated and presented in accordance with US GAAP. For example, adjusted EBITDA: (i) excludes stock-based compensation expense because it is a significant non-cash expense that is not directly related to our operating performance; (ii) excludes depreciation expense and, although this is a non-cash expense, the assets being depreciated and amortized may have to be replaced in the future; (iii) excludes gain or losses on equity method investee; and (iv) excludes certain income or expense items that do not provide a comparable measure of our business performance. In addition, the expenses and other items that we exclude in our calculations of adjusted EBITDA may differ from the expenses and other items, if any, that other companies may exclude from adjusted EBITDA when they report their operating results. In addition, other companies may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial measures as tools for comparison.

The Company does not provide a reconciliation of forward-looking non-GAAP financial measures to the most comparable U.S. GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the ultimate outcome of pending litigation, unusual gains and losses, foreign currency exchange gains or losses and potential future asset impairments, as well as discrete taxable events, without unreasonable effort. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP results for the guidance period.

### LANZATECH GLOBAL INC. CONSOLIDATED BALANCE SHEETS (In thousands of U.S. dollars, except share and per share data)

		As	of	
	Decem	ber 31, 2023	Decem	ber 31, 2022
Assets				
Current assets:				
Cash and cash equivalents	\$	75,585	\$	83,045
Held-to-maturity investment securities		45,159		-
Trade and other receivables, net of allowance		11,157		11,695
Contract assets		28,238		18,000
Other current assets		12,561		11,157
Total current assets		172,700		123,897
Property, plant and equipment, net		22,823		19,689
Right-of-use assets		18,309		6,969
Equity method investment		7,066		10,561
Equity security investment		14,990		14,990
Other non-current assets		5,736		750
Total assets	\$	241,624	\$	176,856
Liabilities, Contingently Redeemable Preferred Stock, and Shareholders' Deficit Current liabilities:				
Accounts payable	\$	4,060	\$	7,455
Other accrued liabilities	Ŷ	7,316	Ŷ	4,502
AM SAFE liability				28,986
Warrants		7,614		4,108
Contract liabilities		3,198		3,101
Accrued salaries and wages		5,468		7,031
Current lease liabilities		126		798
Total current liabilities		27,782	12	55,981
Non-current lease liabilities		19,816		6,615
Non-current contract liabilities		8,233		10,760
Fixed maturity consideration		7,228		-
FPA Put Option liability		37,523		-
Brookfield SAFE liability		25,150		50,000
Other long-term liabilities		1,421		1,591
Total liabilities		127,153		124,947
Contingently Redeemable Preferred Stock Redeemable convertible preferred stock, \$0.0001 par value; 20,000,000 and 130,133,670 shares authorized, — and 129,148,393 shares issued and outstanding as of December 31, 2023 and December 31, 2022, respectively				480,631

#### Shareholders' Deficit Common stock, \$0.0001 par value; 400,000,000 and 158,918,093 shares authorized, 196,642,451 and 10,422,051 shares issued and outstanding as of December 31, 2023 and December 31, 2022, respectively 19 1 Additional paid-in capital 943,960 24,782 Accumulated other comprehensive income 2,364 2,740 Accumulated deficit (831,872) (456,245) Total shareholders' equity (deficit) \$ \$ 114,471 (428,722) Total liabilities, contingently redeemable preferred stock, and shareholders' equity 176,856 \$ 241,624 \$

See the accompanying Notes to the Consolidated Financial Statements.

### LANZATECH GLOBAL INC. CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands of U.S. dollars, except share and per share data)

	Year Ended	Decemb	er 31,
	 2023		2022
Revenue:			
Revenue from contracts with customers and grants	\$ 46,493	\$	27,798
Revenue from sales of CarbonSmart products	5,337		4,000
Revenue from collaborative arrangements	4,989		2,575
Revenue from related party transactions	5,812		2,970
Total revenue	 62,631		37,343
Cost and operating expenses:			
Cost of revenue from contracts with customers and grants (exclusive of depreciation shown below) Cost of revenue from sales of CarbonSmart products (exclusive of	(37,653)		(22,912)
depreciation shown below)	(4,889)		(3,648)
Cost of revenue from collaborative arrangements (exclusive of depreciation shown below) Cost of revenue from related party transactions (exclusive of depreciation	(2,265)		(1,250)
shown below)	(172)		(477)
Research and development expense	(68,142)		(53,191)
Depreciation expense	(5,452)		(4,660)
Selling, general and administrative expense	 (50,438)		(26,804)
Total cost and operating expenses	(169,011)		(112,942)
Loss from operations	(106,380)	121	(75,599)
Other income (expense):	14 1000-0000		
Interest income, net	4,572		8
Other expense, net	(29,388)		(2,757)

Total other expense, net		(24,816)		(2,749)
Loss before income taxes		(131,196)		(78,348)
Income tax expense		-		-
(Loss) gain from equity method investees, net	- 51	(2,902)	~	1,992
Net loss	\$	(134,098)	\$	(76,356)
Other comprehensive loss:				
Foreign currency translation adjustments		(376)		(1,449)
Comprehensive loss	\$	(134,474)	\$	(77,805)
Unpaid cumulative dividends on preferred stock		(4,117)		(38,672)
Net loss allocated to common shareholders	\$	(138,215)	\$	(115,028)
Net loss per common share - basic and diluted	\$	(0.79)	\$	(12.37)
Weighted-average number of common shares outstanding - basic and diluted		176,023,219		9,302,080

See the accompanying Notes to the Consolidated Financial Statements.

### LANZATECH GLOBAL INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands of U.S. dollars)

	Year Ended	Decemb	er 31,
	 2023		2022
Cash Flows From Operating Activities:			
Net loss	\$ (134,098)	\$	(76,356)
Adjustments to reconcile net loss to net cash used in operating activities:	-		-
Share-based compensation expense	15,199		2,527
(Gain) loss on change in fair value of SAFE and warrant liabilities	(14,471)		1,949
Loss on change in fair value of the FPA Put Option and the Fixed Maturity Consideration liabilities	44,300		-
Provision for losses on trade and other receivables	700		2
Depreciation of property, plant and equipment	5,452		4,660
Amortization of discount on debt security investment	(1,301)		-
Non-cash lease expense	1,526		1,825
Non-cash recognition of licensing revenue	(1,805)		(2,160)
Loss (gain) from equity method investees, net	2,902		(1,992)
Gain from disposal of property, plant and equipment			(49)
Net foreign exchange loss (gain)	182		668
Changes in operating assets and liabilities:			
Accounts receivable, net	104		(8,817)

Contract assets	(10.040)	(6.246)
Accrued interest on debt investment	(10,049)	(6,246)
Other assets	(266)	-
Accounts payable and accrued salaries and wages	(2,658) (4,991)	(5,127) 8,243
Contract liabilities	(4,991) 95	(488)
Operating lease liabilities	(337)	(488)
Other liabilities	2,220	
Net cash used in operating activities	\$ to an address of the	 (1,312)
Cash Flows From Investing Activities:	 (97,296)	\$ (84,703)
Purchase of property, plant and equipment	(8,553)	(10,735)
Proceeds from disposal of property, plant and equipment	(0,000)	(10,700) 49
Purchase of debt securities	(93,858)	45
Proceeds from maturity of debt securities	50,000	
Purchase of additional interest in equity method investment	(288)	
Origination of related party loan	(5,212)	
Net cash used in investing activities	\$ (57,911)	\$ (10,686)
Cash Flows From Financing Activities:	 (57,511)	 (10,000)
Proceeds from issue of equity instruments of the Company	_	1,194
Proceeds from the Business Combination and PIPE, net of transaction expenses	676	1,194
(Note 3)	213,381	-
Forward Purchase Agreement prepayment	(60,096)	<u> </u>
Proceeds from exercise of options	2,550	8
Proceeds from issue of SAFE and warrant instruments		50,000
Repurchase of equity instruments of the Company	(7,650)	(649)
Net cash provided by financing activities	\$ 148,185	\$ 50,545
Net increase (decrease) in cash, cash equivalents and restricted cash	(7,022)	(44,844)
Cash, cash equivalents and restricted cash at beginning of period	83,710	128,732
Effects of currency translation on cash, cash equivalents and restricted cash	(404)	(178)
Cash, cash equivalents and restricted cash at end of period	\$ 76,284	\$ 83,710
Supplemental disalecure of non-cash investing and financing activities:		
Supplemental disclosure of non-cash investing and financing activities:	070	0.10
Acquisition of property, plant and equipment under accounts payable Receipt of common shares as payment for option exercises	279	246
Right-of-use asset additions	-	1,944
Reclassification of capitalized costs related to the business combination to	12,866	4,108
equity	1,514	Ξ
Cashless conversion of warrants on preferred shares	5,890	5
Recognition of public and private warrant liabilities in the Business		
Combination	4,624	~
Reclassification of AM SAFE warrant to equity	1,800	-
Conversion of AM SAFE liability into common stock Conversion of Legacy LanzaTech NZ, Inc. preferred stock and in-kind dividend	29,730	-
into common stock	722,160	
Reclassification of Shortfall warrant to equity	3.063	-
	5,000	(ii)

See the accompanying Notes to the Consolidated Financial Statements.

### Reconciliation of GAAP Net Income to Adjusted EBITDA (In thousands of U.S. dollars)

	Year Ended	Decemb	er 31,
	 2023		2022
Net Loss	\$ (134,098)	\$	(76,356)
Depreciation	5,452		4,660
Interest income, net	(4,572)		(8)
Income tax expense	-		-
Stock-based compensation expense and change in fair value of SAFE and warrant liabilities (1)	728		4,476
Change in fair value of the FPA Put Option and Fixed Maturity Consideration liabilities	44,300		-
Transaction costs on issuance of Forward Purchase Agreement	451		-
Loss (gain) from equity method investees, net	2,902		(1,992)
One-time costs related to the Business Combination and initial securities registration(2)	 4,693		
Adjusted EBITDA	\$ (80,144)	\$	(69,220)

Stock-based compensation expense represents expense related to equity compensation plans
 Represents costs incurred related to the Business Combination that do not meet the direct and incremental criteria per SEC Staff Accounting Bulletin Topic 5.A to be charged against the gross proceeds of the transaction, but are not expected to recur in the future, as well as costs incurred subsequent to deal close related to our securities registration on Form S-4 and our registration statement on Form S-1.

###

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### SAFE HARBOR STATEMENT

These slides and any accompanying oral presentation contain forward-looking statements. All statements, other than statements of historical fact, included in these slides and any accompanying oral presentation are forward-looking statements reflecting management's current beliefs and expectations. In some cases, you can identify forward-looking statements by terminology such as "will," "anticipate," "expect," "hiered" and "should" or the negative of these terms or other comparable terminology. Source and comparable terminology. Source and the second and any accompanying oral presentation include, but are not limited to, statements about estimates and forecasts of other financial and performance metrics and prejections of market opportunity, expectations and timing of deployments, customer growth and other business milestones. These statements are based on various assumptions, whether or not identified in this presentation, and on the current expectations of numane, more narries and performance. These statements are based on various assumptions, whether or not identified in this too assumptions of actual performance. These statements relates to fitture results aperformance on achievements to be materially different from any future results, performance or achievements processed or implied by these forward-looking statements. The potential risks and uncertainties included under the captions "Risk Factors" and "Namagement"s brows for Management"s boxer risks and uncertainties included under the captions "Risk Factors" and "Namagement"s brows of manafield performance and income risks, uncertainties included under the captions "Risk Factors" and "Namagement"s brows for Management is bused in a subsequent annual reports, quarterly reports and other filings made with the Securities and Exchange Commission from time to time. Any forward-looking statements, contained herein are based on assumptions that we believe to be reasonable as of the date hereof. Except as required by law, we assume no obligation to update these f

This presentation includes data obtained from third-party studies and internal company surveys prepared for other purposes. The company has not independently verified the data obtained from these sources. Forward-looking infor obtained from these sources is subject to the same qualification and the additional uncertainties regarding the other forward-looking statements in this presentation.

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## AGENDA / TABLE OF CONTENTS

Sections

#### Presenter

- 2023 Recap..... Jennifer Holmgren, CEO
- 2024 Strategic Priorities. ..... Jennifer Holmgren, CEO
- 4Q 2023 & FY 2023 Financial Results. ......Geoff Trukenbrod, CFO
- 2024 Financial Guidance Summary. ..... Geoff Trukenbrod, CFO
- Appendix: Additional Financial Information
- Appendix: Executive Team Biographies





### 2023 FINANCIAL RECAP



# THREE CORRECTIVE ACTIONS TAKEN IN RESPONSE TO 2023 PERFORMANCE



### COST SAVINGS PLAN ENACTED DISCIPLINED FOCUS ON COST STRUCTURE

- Enacted plan reducing workforce by approximately 5%
- Workforce reduction expected to generate approximately \$5.3 million of annualized operating expenses savings and \$4.2 million of expected annualized cash savings
- Plan to end 2024 with global headcount below 400 people
- Have developed strategy ready for implementation that **would offset an additional approximate \$10 million in annual cash burn**
- As a result of 2023 financial performance objectives not being met, we reduced 2023 target cash bonus payments for executive and management teams by 80%, resulting in savings of approximately \$3 million

### **EXECUTIVE TEAM REORGANIZATION** SHARPEN AND ACCELERATE FOR GROWTH

DEPARTMENTAL CONSOLIDATATION UNDER NEW EXECUTIVE LEADERSHIP



Aura Cuellar | President

- All Revenue Business Lines . .
- Strategic Projects Engineering •



**Chief Technology Officer** 

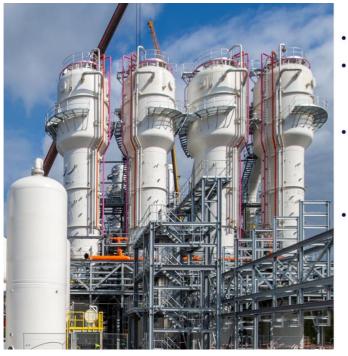
- •
- Technology Development up to Front End Engineering Design Process Infrastructure Technology Global IT & Scientific Computing . .
  - .



**Chief Science Officer** 

- Research and Design :
- Synthetic and Systems Biology, Fermentation Global Technology Deployment Product Manufacturing

LanzaTech



### 2023 MAJOR MILESTONES

- 18+ years in operation
  - **3** commercial plant start-ups:



- Total of 6 commercial plants operating that have a total installed nameplate capacity of 310,000 tonnes of ethanol annually
- LanzaJet Freedom Pines Fuels facility mechanically complete with start up expected in 2024

#### SELECT RECOGNITION

TIME100 MOST INFLUENTIAL COMPANIES LIST TIME100 CLIMATE LIST DELOITTE TECHNOLOGY FAST 500 AWARD ADIPEC DECARBONISATION AT SCALE AWARD TERRA CARTA SEAL AWARD FAST COMPANY'S WORLD'S MOST INNOVATIVE COMPANIES LIST 9





## 2024 STRATEGIC PRIORITIES

### **2024 STRATEGIC PRIORITIES**

### SAFETY FIRST

1

2

- Zero recordable injuries
  - Zero lost time injuries

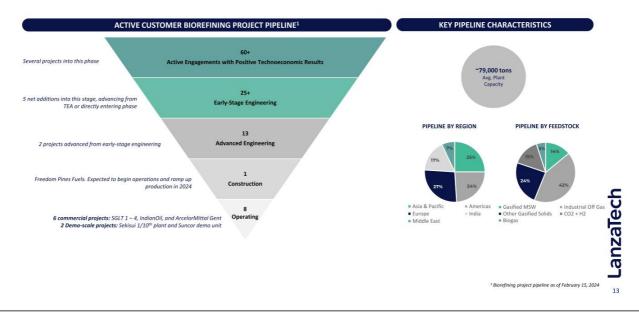
### COMMERCIAL GROWTH

- Ramp up to full production at IndianOil and ArcelorMittal facilities
- Continued pipeline expansion and progression of projects through the development pipeline

### PATH TO PROFITABILITY

- Continued gross profit expansion, focused on strong-margin revenue opportunities
  - Operating cost discipline

# STRONG PIPELINE THAT POSITIONS THE COMPANY FOR CONTINUED GROWTH AND SCALE





## OVERVIEW OF 4Q 2023 AND FULL YEAR 2023 FINANCIAL RESULTS

## OVERVIEW OF 4Q AND FY 2023 FINANCIAL RESULTS

	Summ	ary Financ	ial Result	:s <sup>1</sup>			Commentary
n millions)	Three Mont Decemb 2023		Change 2023 vs. 2022	<b>Full 1</b> 2023	<b>Year</b> 2022	Change 2023 vs. 2022	<ul> <li>Revenue:</li> <li>Revenue up 77% YoY in 4Q 2023, across all business lines. Biorefining revenue increased primarily from sales of engineering services indicating progression of projects through the pipeline.</li> </ul>
Fotal Revenue	\$20.5	\$11.6	\$8.9	\$62.6	\$37.3	\$25.3	Gross Profit:
Cost of Revenues	12.0	9.1	2.9	45.0	28.3	16.7	<ul> <li>Gross profit increase of 238% YoY and gross margin of 41% in 4Q 2023.</li> <li>Significant sequential improvement in gross margin reflective of strengthening.</li> </ul>
perating Expenses	27.1	21.9	5.2	124.0	84.7	39.3	revenue mix.
Net Loss	\$18.7	\$21.4	\$2.7	\$134.1	\$76.4	\$(57.7)	
Adjusted EBITDA Loss	\$13.7	\$17.1	\$3.4	\$80.1	\$69.2	\$(10.9)	Net Loss Net loss of \$18.7 million in 4Q 2023, a \$2.7 million improvement compared to 4Q 2022 driven by higher gross profit.
	Dec. 2023	Sept. 2023	Change \$(15.5)				Cash
	\$121.4	\$136.9	<b>⊅</b> (15.5)				
Fotal Cash and nvestments	\$121.4	\$136.9	\$(15.5)	4Q aı	nd FY 20	023 Disaggregat	<ul> <li>Total cash, investments, and restricted cash of \$121.4 million. Cash burn reduced to \$15.5 million in the fourth quarter.</li> <li>ed Revenue<sup>2</sup></li> </ul>
nvestments	\$121.4	\$136.9		4Q aı \$62.6	nd FY 20	)23 Disaggregat	<ul> <li>Total cash, investments, and restricted cash of \$121.4 million. Cash burn reduced to \$15.5 million in the fourth quarter.</li> </ul>
nvestments \$ millions	\$121.4	\$136.9	100 <sup>50</sup>		Biorefining	0	<ul> <li>Total cash, investments, and restricted cash of \$121.4 million. Cash burn reduced to \$15.5 million in the fourth quarter.</li> <li>ed Revenue<sup>2</sup></li> <li>Biorefining revenue increased by 103% YoY to \$14.2 million in 4Q 2023 and by 101% YoY to \$42.6 million in 2023 driven by increases in engineering and other</li> </ul>
s millions \$60	را <sup>نه</sup> ۲ \$20.5		.3 .2 .0	\$62.6	Biorefining CarbonSmi	0	<ul> <li>Total cash, investments, and restricted cash of \$121.4 million. Cash burn reduced to \$15.5 million in the fourth quarter.</li> <li>ed Revenue<sup>2</sup></li> <li>Biorefining revenue increased by 103% YoY to \$14.2 million in 4Q 2023 and by 101% YoY to \$42.6 million in 2023 driven by increases in engineering and other services revenue as well as licensing revenue.</li> <li>CarbonSmart<sup>w</sup> revenue increased 253% YoY to \$2.1 million in 4Q 2023 and by 33% YoY to \$5.3 million in 2023 from sales to multiple brand customers</li> </ul>

### 2024 GUIDANCE SUMMARY

### REVENUE GUIDANCE: \$90M - \$105M

- Expect growth across the business with strong quarterly growth throughout the year
- Anticipate revenue to be back-half weighted due to several projects expected to enter construction phase in the second half of 2024
- Q1 2024 revenue expected to be similar to Q1 2023 revenue

### ADJUSTED EBITDA GUIDANCE: \$(65)M - \$(55)M

Focus on high-quality margin opportunities and cost control



APPENDIX: ADDITIONAL FINANCIAL INFORMATION

## RESULT OF OPERATIONS – FULL-YEAR ENDED DECEMBER 31, 2023

		Year Ended	Dece	mber 31,		Change	
		2023		2022		2023 vs. 202	22
(In thousands, except for per share amounts)			_		_		
Total revenue		62,631		37,343		25,288	68 9
Cost of revenues (exclusive of depreciation shown below)		(44,979)		(28,287)		(16,692)	59 9
Operating expenses:							
Research and development		(68,142)		(53,191)		(14,951)	28 9
Depreciation expense		(5,452)		(4,660)		(792)	17 9
Selling, general and administrative expense		(50,438)		(26,804)		(23,634)	88 9
Total operating expenses	\$	(124,032)	\$	(84,655)	\$	(39,377)	47 9
Loss from operations		(106,380)		(75,599)		(30,781)	41
Interest income, net		4,572		8		4,564	N/1
Other expense, net		(29,388)		(2,757)		(26,631)	N/1
Total other expense, net	_	(24,816)	_	(2,749)		(22,067)	N/N
Loss before income taxes	\$	(131,196)	\$	(78,348)	\$	(52,848)	67 9
Income tax benefit		-		-		_	N/1
(Loss) gain from equity method investees, net		(2,902)		1,992		(4,894)	(246)
Net loss	\$	(134,098)	\$	(76,356)	\$	(57,742)	76 9
Other comprehensive loss:	-		_				
Foreign currency translation adjustments		(376)		(1,449)		1,073	74 9
Comprehensive loss	\$	(134,474)	\$	(77,805)	\$	(56,669)	73 9
Net loss per share - basic and diluted		(0.79)		(12.37)			
Weighted-average number of common shares outstanding - basic and diluted	1	76,023,219		9,302,080			

## RECONCILIATION OF NET LOSS TO ADJUSTED EBITDA

#### Reconciliation of Net Loss to Adjusted EBITDA

	Year Ended December 31,			
(In thousands)	2023		2022	
Net Loss	S	(134,098) \$	(76,356)	
Depreciation		5,452	4,660	
Interest income, net		(4,572)	(8)	
Stock-based compensation expense and change in fair value of SAFE and warrant liabilities <sup>(1)</sup>		728	4,476	
Change in fair value of the FPA Put Option and Fixed Maturity Consideration liabilities		44,300	_	
Transaction costs on issuance of Forward Purchase Agreement		451	_	
Loss (gain) from equity method investees, net		2,902	(1,992)	
One-time costs related to the Business Combination and initial securities registration <sup>(2)</sup>		4,693	_	
Adjusted EBITDA	\$	(80,144) \$	(69,220)	

(1) Stock-based compensation expense represents expense related to equity compensation plans

(2) Represents costs incurred related to the Business Combination that do not meet the direct and incremental criteria per SEC Staff Accounting Bulletin Topic 5.A to be charged against the gross proceeds of the transaction, but are not expected to recur in the future, as well as costs incurred subsequent to deal close related to our securities registration on Form S-4 and our registration statement on Form S-1.



## APPENDIX: EXECUTIVE TEAM BIOGRAPHIES OF PROMOTED INDIVIDUALS

### EXECUTIVE TEAM BIOGRAPHIES OF PROMOTED INDIVIDUALS



Aura Cuellar | President
All Revenue Business Lines
Strategic Projects
Engineering

From environmental engineer to senior business leader, Aura Cuellar is determined to lead the energy industry on a path to profitable decarbonization. As LanzaTech's President, Aura brings to her role extensive experience in manufacturing and a successful track record in global strategy development and implementation. Her time living and working in Europe, Africa, Asia and North and South America has shaped her inclusive world view and deep appreciation for regional approaches to address climate change and deliver growth.

Prior to joining LanzaTech, Aura served as Vice President of Energy Transition for Shell in the United States. In her 25-year tenure at Shell, she advanced across various global senior executive roles including Head of Projects and Turnarounds in The Netherlands and being responsible for an annual capital projects portfolio of \$500 million. Aura's leadership was forged in manufacturing assets, including P&L responsibility and strategic commercial partnership development for sustainable revenue pipelines. Aura is passionate about cultural transformation with a focus on innovation and social equity. She excels in building integrated, robust teams in which individuals are empowered to deliver impactful commercial results.

Aura also serves as Honorary Consul to the Kingdom of The Netherlands in Houston, a role in which she contributes to addressing the shared challenges of climate adaptation and resilience, health and vitality, sustainable mobility, and the energy transition. Originally from Colombia, Aura holds a bachelor's degree in Environmental and Civil Engineering from Seattle University, an MBA from Western Washington University, and completed Executive General Management from INSEAD and Harvard's Women on Boards Program.

### EXECUTIVE TEAM BIOGRAPHIES OF PROMOTED INDIVIDUALS



Dr. Zara Summers **Chief Science Officer** 

Research and Design

Synthetic and Systems Biology, Fermentation

Global Technology Deployment Product Manufacturing

Dr. Zara Summers is currently the Chief Science Officer at LanzaTech. She spent almost 10 years at ExxonMobil where she held a variety of scientific and leadership positions, all focused on helping to provide biological solutions for navigating the energy transition. Most recently, Zara worked to drive the development of a corporate research strategy on Nature Based Solutions and worked to understand the impacts of subsurface microorganisms on underground CO2 sequestration. Throughout her career, Zara has been most energized by working to identify solutions to enhance economic, environmental, and climate stability. At LanzaTech, Zara leads the passionate and innovative Science team, combining biology and engineering to tackle carbon transformation. The Science team works to provide solutions to address society's challenge of mitigating climate change while providing the world the energy and products required to not only survive, but thrive.

Zara holds a Ph.D. in Microbiology from the University of Massachusetts and competed her postdoctoral work at the University of Minnesota.

### EXECUTIVE TEAM BIOGRAPHIES OF PROMOTED INDIVIDUALS



#### Dr. Robert Conrado | **Chief Technology Officer**

- Technology Development up to •
- Front End Engineering Design Process Infrastructure Technology Global IT & Scientific Computing
- .

Dr. Robert Conrado is LanzaTech's Chief Technology Officer and previously served as LanzaTech's Executive Vice President of Engineering Design and Development since September 2023. Robert has held various engineering leadership roles at LanzaTech since joining the company in 2013, serving as Vice President of Engineering Design and Development from October 2018 to September 2023, Director of Engineering Design and Development from 2016 to October 2018, and Manager of Engineering Design and Development from 2015 to 2016. Prior to his tenure at LanzaTech, Robert was a founding Senior Fellow at the Advanced Research Projects Agency - Energy (ARPA-E) within the U.S. Department of Energy.

Robert holds a Ph.D. from Cornell University in Chemical and Biomolecular Engineering, and a B.E. from Dartmouth College in Biochemical Engineering.

### FINANCIAL INFORMATION & NON-GAAP FINANCIAL MEASURES

To supplement our financial statements presented in accordance with US GAAP and to provide investors with additional information regarding our financial results, we have presented adjusted EBITDA, a non-GAAP financial measure. Adjusted EBITDA is not based on any standardized methodology prescribed by US GAAP and is not necessarily comparable to similarly titled measures presented by other companies.

We define adjusted EBITDA as our net loss, excluding the impact of depreciation, interest income, net, stock-based compensation, change in fair value of warrant liabilities, change in fair value of SAFE liabilities, change in fair value of the prepaid forward contract derivative and Fixed Maturity Consideration, transaction costs on issuance of Forward Purchase Agreement, (gain) loss from equity method investees and other one-time costs related to the Business Combination and initial securities registration. We monitor and have presented in this Quarterly Report adjusted EBITDA because it is a key measure used by our management and the Board to understand and evaluate our operating performance, to establish budgets, and to develop operational goals for managing our business. We believe adjusted EBITDA helps identify underlying trends in our business that could otherwise be masked by the effect of certain expenses that we include in net loss. Accordingly, we believe adjusted EBITDA provides useful information to investors, analysts, and others in understanding and evaluating our operating results and enhancing the overall understanding of our past performance and future prospects.

Adjusted EBITDA is not prepared in accordance with US GAAP and should not be considered in isolation of, or as an alternative to, measures prepared in accordance with US GAAP. There are a number of limitations related to the use of adjusted EBITDA rather than net loss, which is the most directly comparable financial measure calculated and presented in accordance with US GAAP. For example, adjusted EBITDA: (i) excludes stock-based compensation expense because it is a significant non-cash expense that is not directly related to our operating performance; (ii) excludes depreciation expense and, although this is a non-cash expense, the assets being depreciated and amorited may have to be replaced in the future; (iii) excludes gain or losses on equity method investee; and (iv) excludes carcinal income or expense items that do not provide a comparable measure of our business performance. In addition, the expenses and other items, if any, that other companies may exclude from adjusted EBITDA when they report their operating results. In addition, other companies may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-EAPA financial measures as tools for comparison.

The Company does not provide a reconciliation of forward-looking non-GAAP financial measures to the most comparable U.S. GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the ultimate outcome of pending litigation, unusual gains and losses, foreign currency exchange gains or losses and potential future asset impairments, as well as discrete taxable events, without unreasonable effort. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP results for the guidance period.